

To be successful in your role as ombuds it's critical that you consistently evaluate yourself to identify areas of strength as well as opportunities for growth, that are critical for effective ombudsing. This not only serves you and your organization, but it will also help to advance the ombuds profession by ensuring that you ombuds responsibly.

Please consider the level of competency you have in each of the Key Performance Indicators (KPIs) listed. Use the Likert scale (1-4) to complete this self-assessment. Be authentic with yourself as you consider your abilities and skill in each area.

1 = beginner 2 = developing 3 = competent 4 = advanced

Technical Competencies are the hard skills that are acquired through extensive study and/or long-term practice.

TECHNICAL COMPETENCIES	RATING
Conflict Management -Interpersonal, Intra, and Organizational	
Types of Conflict and conflict resolution styles	
Change Management	
Mediation	
Facilitation	
Negotiation	
Coaching	
Dispute Systems Assessment & Design	
Teaching	
Training	
Data Analysis	
Marketing	
Public Relations	
Budget Management	
Informal Inquiry	



Behavioral Competencies are the soft skills that are essential to execute on the required technical skills.

BEHAVIORAL COMPETENCIES	RATING
Personal Integrity	
Professional Integrity	
Acknowledges mistakes	
Recognizes personal bias	
Ethical Agent	
Relationship Management	
Networking	
Effectively communicates	
Global and Culture Effectiveness	
Stress Management	
High Emotional and Social Intelligence	
Self -aware	
Interprets non-verbal cues	
Manages emotions (self & others)	
Influence Techniques	
Relationship Building	
Instills trust	
Demonstrates patience	·
Asks the right questions	
Reflects empathy	



Functional Requirements refer to the information you need to know to successfully establish an ombuds office for a specific organization and employee base. These requirements are restricted to the geographic location and organization.

FUNCTIONAL REQUIREMENTS			
IOA Standards			
IOA Ethical Principals			
Sexual Misconduct Policies (Country/State/ Organization)			
Legislation and legal regulations (Country/State/ Organization)			

This <u>training map</u> is meant to support required professional development for newly appointed ombuds. We strongly recommend that you take your professional development seriously. Visit <u>International Ombuds Association | Home</u> and click on the *Events and Training* tab to see a current schedule of trainings as well as recorded and live webinars.

Time in Role	Year 1	Year 2	Year 3	Year 4
<u>Foundations</u>	X			
The Nuts and Bolts of Setting Up an Ombuds Office (*If opening a new office)	X			
Core Courses	Conflict Theory	Mediation Theory	Measuring Effectiveness	Psychological and Sociological Systems: Theory & Practice (*Coming soon)
		Effective Communication	Coaching (*Coming soon)	



Webinars	Cultural	Preparing the	Employing	Everything You
webinars		Visitor for the	Restorative Practices	Need to Know for
	Components in Conflict			
	Conflict	Facilitated	for a Conflict-	Virtual Training
		Conversation	Positive Culture	Success
	Examining Ethical	Crucial	Establishing Trust in	Expand the
	Dilemmas	Conversations for	Groups: Lancing	Ombuds Profession
		Ombuds	and Google Models in Practice	for Greater Impact
	HR And Ombuds:	Helping People	What's an Ombuds	Building Conflict
	Partners in Pursuit	Get Unstuck:	to Do in a Conflict	Capability:
	of Common Vision	Mindsets that	Management	Developing
		Generate	System?	Organizational
		Responsibility/		Representatives to
		Possibility		Resolve
	Listening: An	How do Í market	Leveraging Your	Workplace
	Ombuds'	my office?	Annual Report to	Conflicts and
	Superpower	,	Validate Your Office	Communication
			and Create	Challenges
			Sustainability	3
	Emotional	Getting Less	Ombuds as a	Getting Our
	Intelligence: You	Wrong:	Conflict Resolution	Message Out: How
	Can't Ombud	Understanding	Trainer	We Align w
	Without It	Cognitive Biases		Business Needs,
		and Their Impact		Target Audiences &
		on Decision-		Track Progress
		Making		
	Advocates For fair	Disrupting	Wellness for	Disrupting Conflict
	Treatment: Ombuds	Inequalities:	Practitioners	Before It Starts
	role on DEI issues	Collaborating w		
		Leaders to Address		
		Systemic Issues		
Recommendations	-Harvard Bias Self-	Emotional	Mediation (40	CO-OP
& Certifications	Assessment	Intelligence Self-	hours)	
	-Thomas-Kilmann	Assessment		
	CR Styles			
	Assessment			



If you will be expanding your office and hiring an ombuds assistant, you might consider the following webinars as part of the onboarding process for your new hire:

- 1. The Ombud Support Role Webinar
- 2. Social Media for the Organizational Ombuds
- 3. How Do I Market My Office?
- 4. Annual Reports as Catalyst for Change
- 5. Emotional Intelligence: You Can't Ombud Without It
- 6. Listening: An Ombuds' Superpower